Media competition that enlarges the market size: Effects on pricing behaviour and content creation

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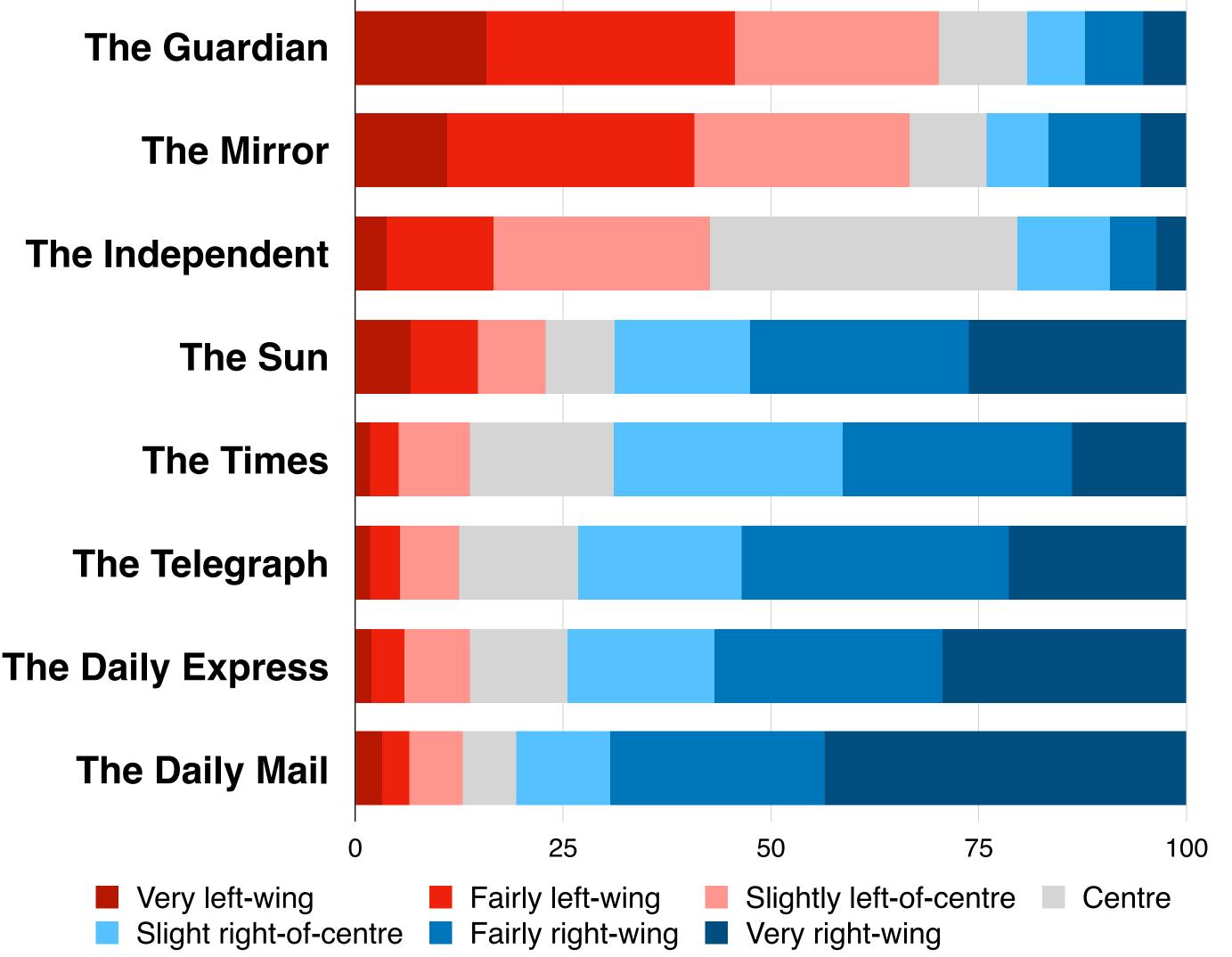
Standard media economics models typically focus on market coverage

— when all consumers subscribe to at least one platform — **but is this** assumption innocent with respect to the managerial insights about pricing behaviour and content creation incentives in those models?

Which newspapers do people read?

Horizontal differentiation

Some people talk about 'left', 'right' and 'centre' to describe parties and politicians. With this in mind, where would you place each of the following...?



Model

- $\pi_i = (p_i + s)D_i^{SH} + (p_i + m)D^{MH}$
 - $s \geq m$

- Consumers live along a Hotelling line
 - Using only 1 platform: $u_i = n + e_i p_i t |X_i x|$
 - Using both platforms: $u_{0+1} = n + e_0 + e_1 t p_0 p_1$

Singlehoming



Anderson and Coate (2005), Armstrong (2006)

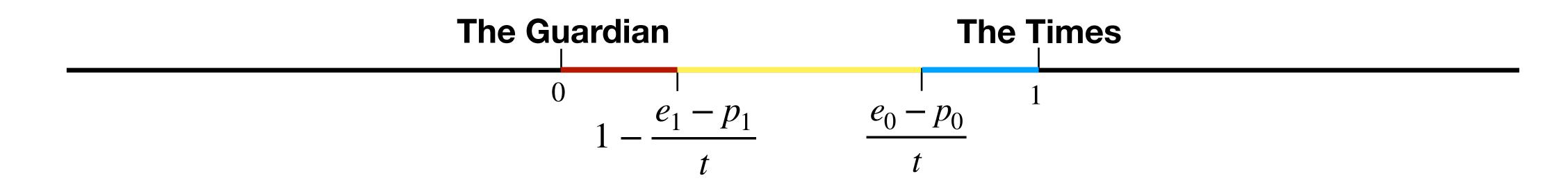
Partial multihoming



Ambrus et al (2016), Anderson et al (2017, 2018), Athey et al (2018), Foros et al (2017), Kim and Serfes (2006)

Market is covered

Literature's general insights

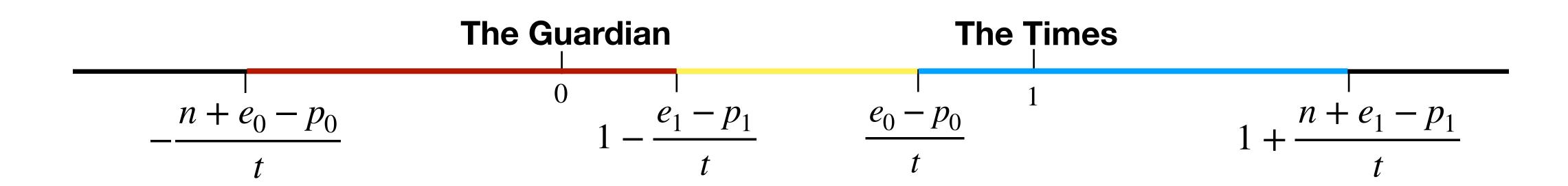


$$p_i^B = \frac{e_i - m}{2}$$

- Managerial insight:
 - Only exclusive content matters
 - Singlehoming ad revenue (s) irrelevant, only multihoming (m) relevant

Market is uncovered

By adding hinterland consumers; Armstrong and Wright (2009) and Graitson (1982)



$$p_i^* = \frac{n + 2e_i}{4} - \frac{s + m}{4}$$

- Managerial insight:
 - Exclusive content matter, and non-exclusive content matters
 - Both advertisement margins are valuable, s, m

Result

Proposition 1

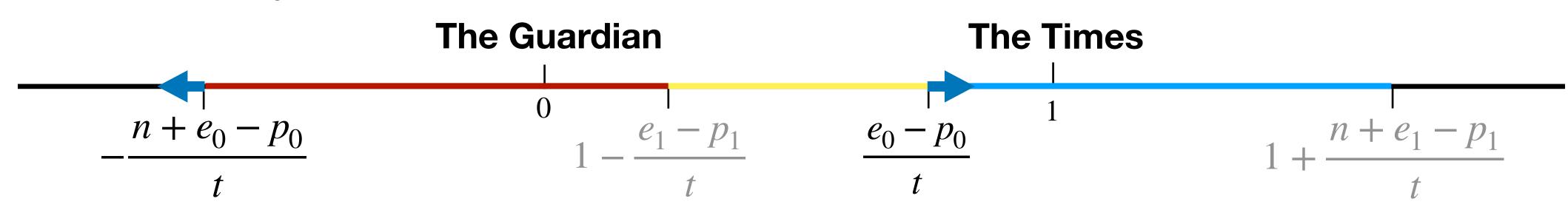
In an uncovered market with partial multihoming on the consumer side:

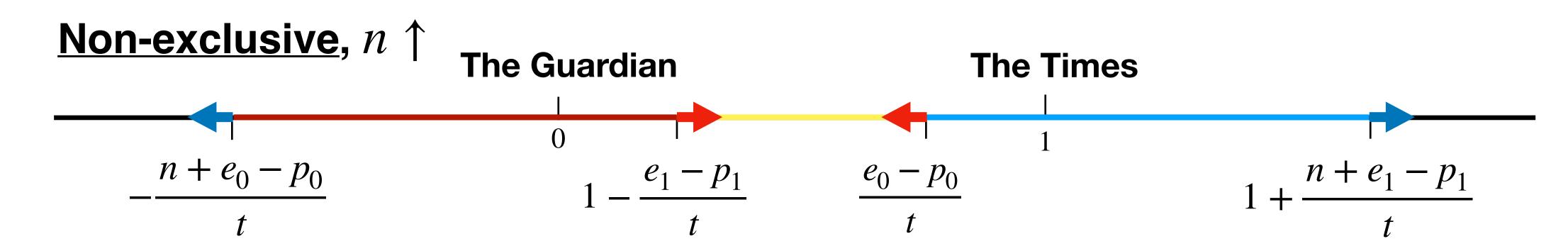
- (i) p_i is increasing in n and e_i
- (ii) An increase in n increases both platforms' prices, while an increase in e_i increases only platform i's own price, p_i
- (iii) p_i is decreasing in both s and m

Content Creation

What happens when The Guardian creates new content?

Exclusive, $e_0 \uparrow$





Result

Proposition 2

With an uncovered market and partial multihoming on the consumer side:

- (i) In a one-sided market, platform i is better off by a marginal increase in exclusive content, e_i , than non-exclusive content, n
- (ii) In a two-sided market, platform i is better off by a marginal increase in non-exclusive content, n, than in exclusive content, e_i for $e_i + n < s + 2m$
- (iii) Total demand increases more from a marginal increase in n than e_i , while the number of multihomers decreases in n and increases in e_i

Conclusion

Is the 'market coverage' assumption innocent?

- Managerial insights are changed
 - Both exclusive and non-exclusive content affect equilibrium prices
 - Advertisers willingness to pay for both singlehomers and multihomers affect prices
- Content creation incentives
 - For sufficiently profitable advertisement-side rates, media platforms find it most profitable to produce non-exclusive content